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# The City of Farmington, Utah

Report of Normative Comparisons 2006



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# The National Citizen Survey<sup>TM</sup> by National Research Center Inc

#### SURVEY BACKGROUND

#### About The National Citizen Survey™

The National Citizen Survey  $^{\text{\tiny TM}}$  (The NCS  $^{\text{\tiny TM}}$ ) is a collaborative effort between National Research Center, Inc. (NRC) and the International City/County Management Association (ICMA).

The survey and its administration are standardized to assure high quality survey methods and comparable results across The National Citizen Survey™ jurisdictions. Participating households are selected at random and the household member who responds is selected without bias. Multiple mailings give each household more than one chance to participate with self-addressed and postage paid envelopes. Results are statistically re-weighted to reflect the proper demographic composition of the entire community.

The National Citizen Survey™ customized for this jurisdiction was developed in close cooperation with local jurisdiction staff. The City of Farmington staff selected items from a menu of questions about services and community problems; they defined the jurisdiction boundaries NRC used for sampling; and they provided the appropriate letterhead and signatures for mailings. City of Farmington staff also determined local interest in a variety of add-on options to The National Citizen Survey™ Basic Service.

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# UNDERSTANDING THE NORMATIVE COMPARISONS

#### Comparison Data

National Research Center, Inc. has collected citizen surveys conducted in over 400 jurisdictions in the United States. Responses to thousands of survey questions dealing with resident perceptions about the quality of community life and services provided by local government were recorded, analyzed and stored in an electronic database.

The jurisdictions in the database represent a wide geographic and population range as shown in the table below.

| Jurisdiction Characteristic     | Percent of Jurisdictions |
|---------------------------------|--------------------------|
| Region                          |                          |
| West Coast <sup>1</sup>         | 17%                      |
| West <sup>2</sup>               | 20%                      |
| North Central West <sup>3</sup> | 11%                      |
| North Central East <sup>4</sup> | 13%                      |
| South Central <sup>5</sup>      | 9%                       |
| South <sup>6</sup>              | 26%                      |
| Northeast West <sup>7</sup>     | 2%                       |
| Northeast East <sup>8</sup>     | 2%                       |
| Population                      |                          |
| Less than 40,000                | 38%                      |
| 40,000 to 74,999                | 19%                      |
| 75,000 to 149,000               | 18%                      |
| 150,000 or more                 | 25%                      |

<sup>&</sup>lt;sup>1</sup> Alaska, Washington, Oregon, California, Hawaii

<sup>&</sup>lt;sup>2</sup> Montana, Idaho, Wyoming, Colorado, Utah, Nevada, Arizona, New Mexico

<sup>&</sup>lt;sup>3</sup> North Dakota, South Dakota, Nebraska, Kansas, Iowa, Missouri, Minnesota

<sup>&</sup>lt;sup>4</sup> Illinois, Indiana, Ohio, Michigan, Wisconsin

<sup>&</sup>lt;sup>5</sup> Oklahoma, Texas, Louisiana, Arkansas

<sup>&</sup>lt;sup>6</sup> West Virginia, Virginia, Kentucky, Tennessee, Mississippi, Alabama, Georgia, Florida, South Carolina, North Carolina, Maryland, Delaware, Washington DC

<sup>&</sup>lt;sup>7</sup> New York, Pennsylvania, New Jersey

<sup>8</sup> Connecticut, Rhode Island, Massachusetts, New Hampshire, Vermont, Maine

#### Use of the "Excellent, Good, Fair, Poor" Response Scale

The scale on which respondents are asked to record their opinions about service and community quality is "excellent," "good," "fair" or "poor" (EGFP). This scale has important advantages over other scale possibilities (very good to very bad; very satisfied to very dissatisfied; strongly agree to strongly disagree, as examples). EGFP is used by the plurality of jurisdictions conducting citizen surveys across the U.S. The advantage of familiarity is one we did not want to dismiss because elected officials, staff and residents already are acquainted with opinion surveys measured this way. EGFP also has the advantage of offering three positive options, rather than only two, over which a resident can offer an opinion. While symmetrical scales often are the right choice in other measurement tasks, we have found that ratings of almost every local government service in almost every jurisdiction tend, on average, to be positive (that is, above the scale midpoint). Therefore, to permit finer distinctions among positively rated services, EGFP offers three options across which to spread those ratings. EGFP is more neutral because it requires no positive statement of service quality to judge (as agree-disagree scales require) and, finally, EGFP intends to measure absolute quality of service delivery or community quality (unlike satisfaction scales which ignore residents' perceptions of quality in favor of their report on the acceptability of the level of service offered).

#### Putting Evaluations onto a 100-Point Scale

Although responses to many of the evaluative questions were made on a 4 point scale with 4 representing the best rating and 1 the worst, many of the results in this summary are reported on a common scale where 0 is the worst possible rating and 100 is the best possible rating. If everyone reported "excellent," then the result would be 100 on the 100-point scale. Likewise, if all respondents gave a "poor" rating, the result would be 0 on the 100-point scale. If the average rating for quality of life was "good," then the result would be 67 on a 100-point scale; "fair" would be 33 on the 100-point scale. The 95 percent confidence interval around an average score on the 100-point scale is no greater than plus or minus 5 points based on all respondents.

#### Interpreting the Results

Comparisons are provided when similar questions are included in our database, and there are at least five other jurisdictions in which the question was asked. Where comparisons are available, three numbers are provided in the table. The first is the rank assigned to your jurisdiction's rating among jurisdictions where a similar question was asked. The second is the number of jurisdictions that asked a similar question. Third, the rank is expressed as a percentile to indicate its distance from the top score. This rank (5th highest out of 25 jurisdictions' results, for example) translates to a percentile (the 80th percentile in this example). A percentile indicates the percent of jurisdictions with identical or lower ratings. Therefore, a rating at the 80th percentile would mean that your jurisdiction's rating is equal to or better than 80 percent of the ratings from other jurisdictions. Conversely, 20 percent of the jurisdictions where a similar question was asked had higher ratings.

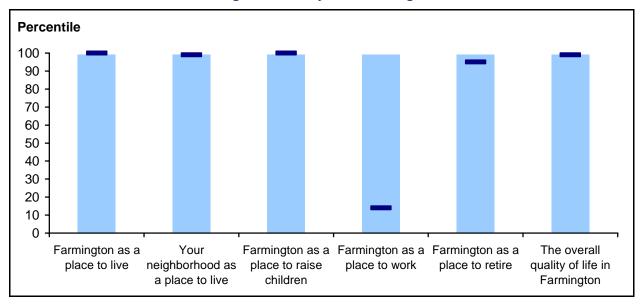
Alongside the rank and percentile appears a comparison: "above the norm," "below the norm" or "similar to the norm." This evaluation of "above," "below" or "similar to" comes from a statistical comparison of your jurisdiction's rating to the norm (the average rating from all the comparison jurisdictions where a similar question was asked). Differences of 5 or more points on the 100-point scale between your jurisdiction's ratings and the average based on the appropriate comparisons from the database are considered "statistically significant," and thus are marked as "above" or "below" the norm. When differences between your jurisdiction's ratings and the national norms are less than 5 points, they are marked as "similar to" the norm.

The data are represented visually in a chart that accompanies each table. Your jurisdiction's percentile for each compared item is marked with a black line on the chart.

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#### **COMPARISONS**

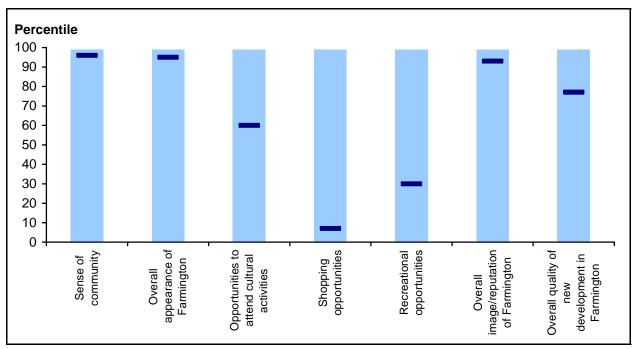
Figure 1: Quality of Life Ratings



| Quality of Life Ratings                                    |                                 |      |  |                                     |   |  |  |
|--|---------------------------------|------|--|-------------------------------------|---|--|--|
|  | City of<br>Farmington<br>Rating | Rank | Number of<br>Jurisdictions for<br>Comparison | City of<br>Farmington<br>Percentile | Comparison of<br>Farmington<br>Rating to Norm |  |  |
| How do you rate<br>Farmington as a<br>place to live?       | 86                              | 2    | 208  | 100%ile                             | Above the norm                                |  |  |
| How do you rate your neighborhood as a place to live?      | 82                              | 2    | 122  | 99%ile                              | Above the norm                                |  |  |
| How do you rate Farmington as a place to raise children?   | 87                              | 1    | 145  | 100%ile                             | Above the norm                                |  |  |
| How do you rate<br>Farmington as a<br>place to work?       | 41                              | 52   | 59   | 14%ile                              | Below the norm                                |  |  |
| How do you rate<br>Farmington as a<br>place to retire?     | 71                              | 7    | 127  | 95%ile                              | Above the norm                                |  |  |
| How do you rate the overall quality of life in Farmington? | 81                              | 3    | 188  | 99%ile                              | Above the norm                                |  |  |

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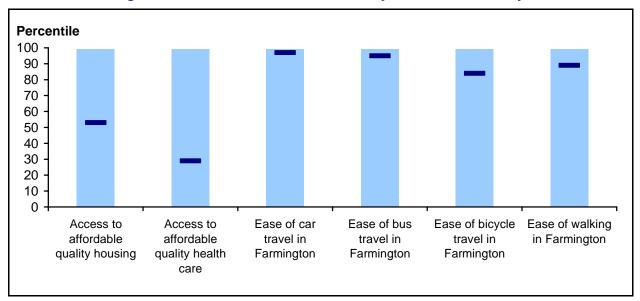
Figure 2: Characteristics of the Community: General and Opportunities



| Characteristics of the Community: General and Opportunities |                                 |      |  |                               |   |  |
|---|---------------------------------|------|--|-------------------------------|---|--|
|   | City of<br>Farmington<br>Rating | Rank | Number of<br>Jurisdictions<br>for Comparison | City of Farmington Percentile | Comparison of<br>Farmington<br>Rating to Norm |  |
| Sense of community  | 71                              | 5    | 110  | 96%ile                        | Above the norm                                |  |
| Overall appearance of Farmington                            | 74                              | 8    | 129  | 95%ile                        | Above the norm                                |  |
| Opportunities to attend cultural activities                 | 55                              | 46   | 113  | 60%ile                        | Above the norm                                |  |
| Shopping opportunities                                      | 18                              | 102  | 109  | 7%ile                         | Below the norm                                |  |
| Recreational opportunities                                  | 47                              | 84   | 119  | 30%ile                        | Below the norm                                |  |
| Overall image/reputation of Farmington                      | 76                              | 5    | 59   | 93%ile                        | Above the norm                                |  |
| Overall quality of<br>new development in<br>Farmington      | 57                              | 12   | 47   | 77%ile                        | Above the norm                                |  |

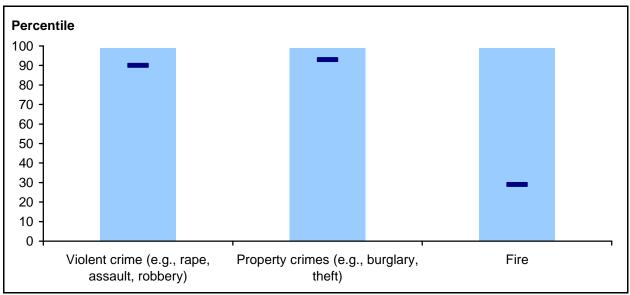
Comparisons

Figure 3: Characteristics of the Community: Access and Mobility



| Characteristics of the Community: Access and Mobility |                                 |      |  |                                     |   |  |  |
|---|---------------------------------|------|--|-------------------------------------|---|--|--|
|   | City of<br>Farmington<br>Rating | Rank | Number of<br>Jurisdictions for<br>Comparison | City of<br>Farmington<br>Percentile | Comparison of<br>Farmington<br>Rating to Norm |  |  |
| Access to affordable quality housing                  | 43                              | 72   | 150  | 53%ile                              | Similar to the norm                           |  |  |
| Access to affordable quality health care              | 40                              | 51   | 70   | 29%ile                              | Below the norm                                |  |  |
| Ease of car<br>travel in<br>Farmington                | 63                              | 4    | 101  | 97%ile                              | Above the norm                                |  |  |
| Ease of bus<br>travel in<br>Farmington                | 58                              | 4    | 56   | 95%ile                              | Above the norm                                |  |  |
| Ease of bicycle travel in Farmington                  | 58                              | 17   | 100  | 84%ile                              | Above the norm                                |  |  |
| Ease of walking in Farmington                         | 68                              | 11   | 94   | 89%ile                              | Above the norm                                |  |  |

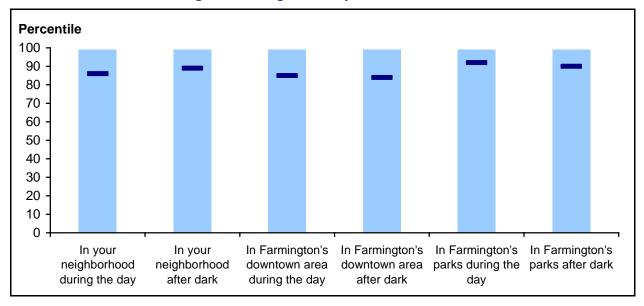
Figure 4: Ratings of Safety from Various Problems



| Ratings of Safety From Various Problems               |                                 |      |  |                                     |   |  |
|---|---------------------------------|------|--|-------------------------------------|---|--|
|   | City of<br>Farmington<br>Rating | Rank | Number of<br>Jurisdictions for<br>Comparison | City of<br>Farmington<br>Percentile | Comparison of<br>Farmington<br>Rating to Norm |  |
| Violent crime<br>(e.g., rape,<br>assault,<br>robbery) | 84                              | 12   | 108  | 90%ile                              | Above the norm                                |  |
| Property crimes (e.g., burglary, theft)               | 74                              | 9    | 109  | 93%ile                              | Above the norm                                |  |
| Fire  | 71                              | 76   | 106  | 29%ile                              | Similar to the norm                           |  |

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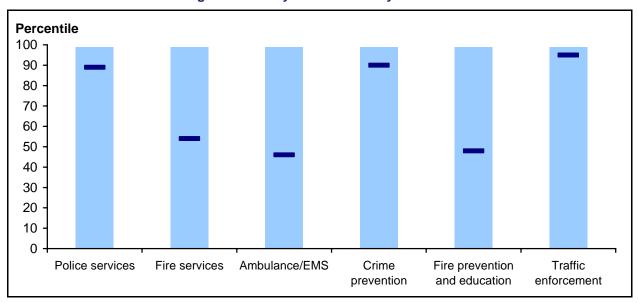
Figure 5: Ratings of Safety in Various Areas



| Ratings of Safety in Various Areas             |                                 |      |  |                                     |   |  |  |  |
|--|---------------------------------|------|--|-------------------------------------|---|--|--|--|
|  | City of<br>Farmington<br>Rating | Rank | Number of<br>Jurisdictions for<br>Comparison | City of<br>Farmington<br>Percentile | Comparison of<br>Farmington<br>Rating to Norm |  |  |  |
| In your<br>neighborhood<br>during the day      | 93                              | 18   | 124  | 86%ile                              | Above the norm                                |  |  |  |
| In your<br>neighborhood<br>after dark          | 81                              | 18   | 148  | 89%ile                              | Above the norm                                |  |  |  |
| In Farmington's downtown area during the day   | 92                              | 16   | 103  | 85%ile                              | Above the norm                                |  |  |  |
| In Farmington's<br>downtown area<br>after dark | 74                              | 20   | 121  | 84%ile                              | Above the norm                                |  |  |  |
| In Farmington's parks during the day           | 92                              | 10   | 106  | 92%ile                              | Above the norm                                |  |  |  |
| In Farmington's parks after dark               | 66                              | 11   | 105  | 90%ile                              | Above the norm                                |  |  |  |

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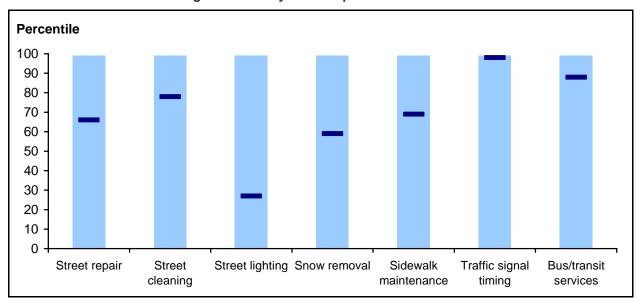
Figure 6: Quality of Public Safety Services



| Quality of Public Safety Services    |                                 |      |   |                                     |  |  |
|--------------------------------------|---------------------------------|------|---|-------------------------------------|--|--|
|                                      | City of<br>Farmington<br>Rating | Rank | Number of<br>Jurisdictions<br>for<br>Comparison | City of<br>Farmington<br>Percentile | Comparison<br>of Farmington<br>Rating to<br>Norm |  |
| Police services                      | 74                              | 32   | 287   | 89%ile                              | Above the norm                                   |  |
| Fire services                        | 74                              | 99   | 212   | 54%ile                              | Similar to the norm                              |  |
| Ambulance/emergency medical services | 71                              | 95   | 173   | 46%ile                              | Similar to the norm                              |  |
| Crime prevention                     | 68                              | 14   | 125   | 90%ile                              | Above the norm                                   |  |
| Fire prevention and education        | 64                              | 56   | 106   | 48%ile                              | Similar to the norm                              |  |
| Traffic enforcement                  | 66                              | 9    | 159   | 95%ile                              | Above the norm                                   |  |

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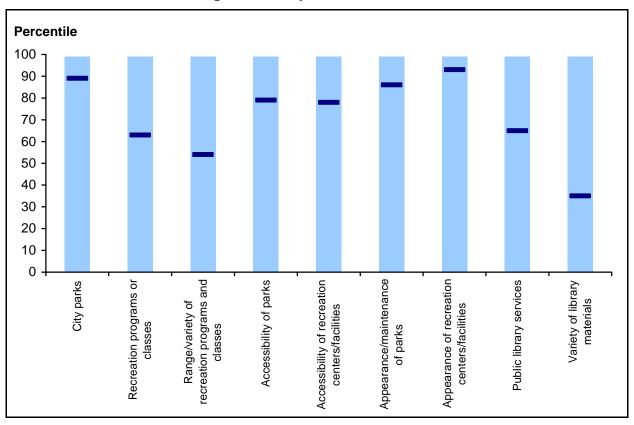
**Figure 7: Quality of Transportation Services** 



| Quality of Transportation Services |                                 |      |  |                                     |   |  |  |
|------------------------------------|---------------------------------|------|--|-------------------------------------|---|--|--|
|                                    | City of<br>Farmington<br>Rating | Rank | Number of<br>Jurisdictions for<br>Comparison | City of<br>Farmington<br>Percentile | Comparison of<br>Farmington<br>Rating to Norm |  |  |
| Street repair                      | 50                              | 77   | 226  | 66%ile                              | Above the norm                                |  |  |
| Street cleaning                    | 61                              | 35   | 152  | 78%ile                              | Above the norm                                |  |  |
| Street lighting                    | 47                              | 112  | 153  | 27%ile                              | Below the norm                                |  |  |
| Snow removal                       | 58                              | 62   | 148  | 59%ile                              | Similar to the norm                           |  |  |
| Sidewalk<br>maintenance            | 52                              | 41   | 127  | 69%ile                              | Above the norm                                |  |  |
| Traffic signal timing              | 58                              | 3    | 85   | 98%ile                              | Above the norm                                |  |  |
| Bus/transit services               | 62                              | 13   | 98   | 88%ile                              | Above the norm                                |  |  |

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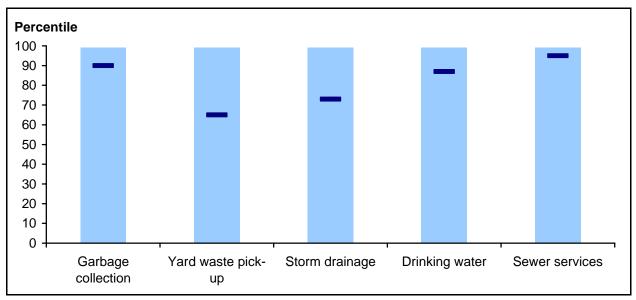
**Figure 8: Quality of Leisure Services** 



| Quality of Leisure Services                      |                                 |      |  |                                     |   |  |
|--|---------------------------------|------|--|-------------------------------------|---|--|
|  | City of<br>Farmington<br>Rating | Rank | Number of<br>Jurisdictions for<br>Comparison | City of<br>Farmington<br>Percentile | Comparison of<br>Farmington<br>Rating to Norm |  |
| City parks                                       | 75                              | 19   | 161  | 89%ile                              | Above the norm                                |  |
| Recreation programs or classes                   | 64                              | 68   | 180  | 63%ile                              | Above the norm                                |  |
| Range/variety of recreation programs and classes | 60                              | 38   | 80   | 54%ile                              | Similar to the norm                           |  |
| Accessibility of parks                           | 72                              | 20   | 91   | 79%ile                              | Above the norm                                |  |
| Accessibility of recreation centers/facilities   | 68                              | 15   | 63   | 78%ile                              | Above the norm                                |  |
| Appearance/maintenance of parks                  | 74                              | 24   | 166  | 86%ile                              | Above the norm                                |  |
| Appearance of recreation centers/facilities      | 74                              | 6    | 68   | 93%ile                              | Above the norm                                |  |
| Public library services                          | 70                              | 67   | 189  | 65%ile                              | Above the norm                                |  |
| Variety of library materials                     | 63                              | 46   | 69   | 35%ile                              | Similar to the norm                           |  |

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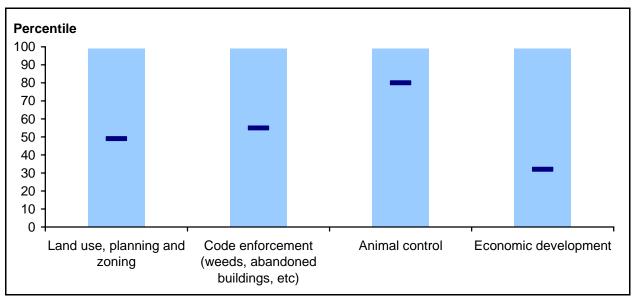
Figure 9: Quality of Utility Services



| Quality of Utility Services |                                      |    |  |                                     |   |  |  |
|-----------------------------|--------------------------------------|----|--|-------------------------------------|---|--|--|
|                             | City of<br>Farmington<br>Rating Rank |    | Number of<br>Jurisdictions for<br>Comparison | City of<br>Farmington<br>Percentile | Comparison of<br>Farmington Rating<br>to Norm |  |  |
| Garbage collection          | 78                                   | 21 | 205  | 90%ile                              | Above the norm                                |  |  |
| Yard waste pick-up          | 66                                   | 35 | 96   | 65%ile                              | Above the norm                                |  |  |
| Storm<br>drainage           | 55                                   | 44 | 160  | 73%ile                              | Above the norm                                |  |  |
| Drinking<br>water           | 68                                   | 19 | 138  | 87%ile                              | Above the norm                                |  |  |
| Sewer<br>services           | 71                                   | 8  | 130  | 95%ile                              | Above the norm                                |  |  |

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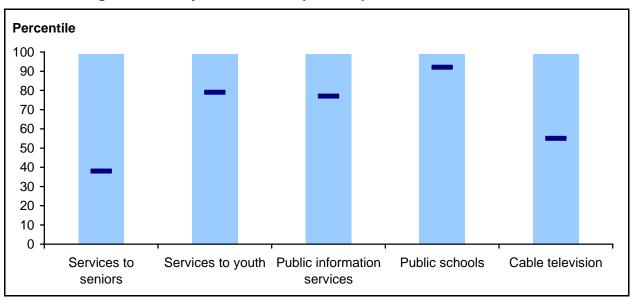
Figure 10: Quality of Planning and Code Enforcement Services



| Quality of Planning and Code Enforcement Services           |                                 |      |  |                                     |   |  |  |
|---|---------------------------------|------|--|-------------------------------------|---|--|--|
|   | City of<br>Farmington<br>Rating | Rank | Number of<br>Jurisdictions for<br>Comparison | City of<br>Farmington<br>Percentile | Comparison of<br>Farmington<br>Rating to Norm |  |  |
| Land use,<br>planning and<br>zoning                         | 42                              | 65   | 125  | 49%ile                              | Similar to the norm                           |  |  |
| Code enforcement<br>(weeds,<br>abandoned<br>buildings, etc) | 46                              | 77   | 169  | 55%ile                              | Similar to the norm                           |  |  |
| Animal control  | 61                              | 30   | 148  | 80%ile                              | Above the norm                                |  |  |
| Economic development  | 40                              | 74   | 108  | 32%ile                              | Below the norm                                |  |  |

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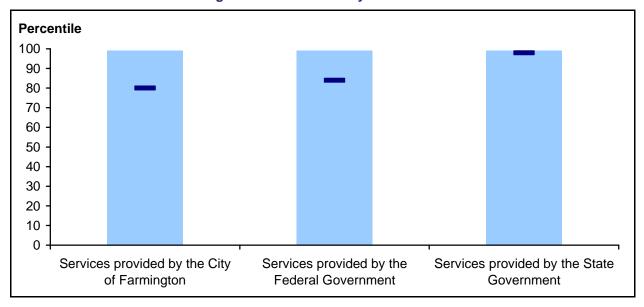
Figure 11: Quality of Services to Special Populations and Other Services



|                             | Quality of Se                   | Quality of Services to Special Populations and Other Services |  |                                     |   |  |
|-----------------------------|---------------------------------|---|--|-------------------------------------|---|--|
|                             | City of<br>Farmington<br>Rating | Rank  | Number of<br>Jurisdictions for<br>Comparison | City of<br>Farmington<br>Percentile | Comparison of<br>Farmington<br>Rating to Norm |  |
| Services to seniors         | 54                              | 81  | 129  | 38%ile                              | Similar to the norm                           |  |
| Services to youth           | 59                              | 24  | 111  | 79%ile                              | Above the norm                                |  |
| Public information services | 60                              | 30  | 128  | 77%ile                              | Above the norm                                |  |
| Public schools              | 72                              | 11  | 121  | 92%ile                              | Above the norm                                |  |
| Cable television            | 50                              | 38  | 83   | 55%ile                              | Similar to the norm                           |  |

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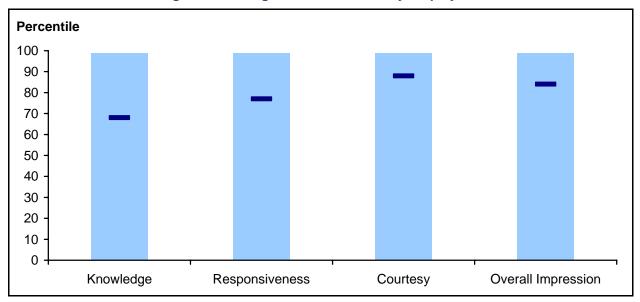
Figure 12: Overall Quality of Services



|  | Overall Quality of Services     |      |  |                                     |   |
|--|---------------------------------|------|--|-------------------------------------|---|
|  | City of<br>Farmington<br>Rating | Rank | Number of<br>Jurisdictions for<br>Comparison | City of<br>Farmington<br>Percentile | Comparison of<br>Farmington<br>Rating to Norm |
| Services<br>provided by the<br>City of<br>Farmington | 67                              | 37   | 182  | 80%ile                              | Above the norm                                |
| Services<br>provided by the<br>Federal<br>Government | 48                              | 16   | 96   | 84%ile                              | Above the norm                                |
| Services<br>provided by the<br>State<br>Government   | 53                              | 3    | 96   | 98%ile                              | Above the norm                                |

Comparisons

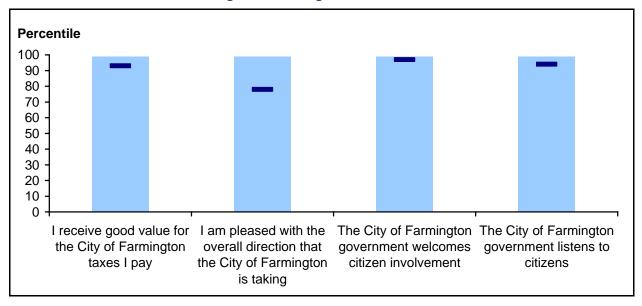
Figure 13: Ratings of Contact with City Employees



|                       | Rating                          | Ratings of Contact with the City Employees |  |                                     |   |
|-----------------------|---------------------------------|--|--|-------------------------------------|---|
|                       | City of<br>Farmington<br>Rating | Rank                                       | Number of<br>Jurisdictions for<br>Comparison | City of<br>Farmington<br>Percentile | Comparison of<br>Farmington<br>Rating to Norm |
| Knowledge             | 71                              | 47   | 142  | 68%ile                              | Above the norm                                |
| Responsiveness        | 69                              | 34   | 142  | 77%ile                              | Above the norm                                |
| Courtesy              | 75                              | 14   | 110  | 88%ile                              | Above the norm                                |
| Overall<br>Impression | 70                              | 27   | 162  | 84%ile                              | Above the norm                                |

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**Figure 14: Ratings of Public Trust** 



|   |                                 | Rating | s of Public Trust                            |                                     |   |
|---|---------------------------------|--------|--|-------------------------------------|---|
|   | City of<br>Farmington<br>Rating | Rank   | Number of<br>Jurisdictions for<br>Comparison | City of<br>Farmington<br>Percentile | Comparison of<br>Farmington<br>Rating to Norm |
| I receive good<br>value for the City of<br>Farmington taxes I<br>pay                      | 69                              | 11     | 136  | 93%ile                              | Above the norm                                |
| I am pleased with<br>the overall direction<br>that the City of<br>Farmington is<br>taking | 64                              | 28     | 120  | 78%ile                              | Above the norm                                |
| The City of Farmington government welcomes citizen involvement                            | 75                              | 5      | 118  | 97%ile                              | Above the norm                                |
| The City of Farmington government listens to citizens                                     | 63                              | 8      | 108  | 94%ile                              | Above the norm                                |

# The National Citizen Survey<sup>TM</sup> by National Research Center Inc.

# APPENDIX A: LIST OF JURISDICTIONS INCLUDED IN NORMATIVE COMPARISONS

| Jurisdiction Name | State | 2000 Population |
|-------------------|-------|-----------------|
| Homer             | AK    | 3,946           |
| Auburn            | AL    | 42,987          |
| Phenix City       | AL    | 28,265          |
| Fayetteville      | AR    | 58,047          |
| Fort Smith        | AR    | 80,268          |
| Hot Springs       | AR    | 35,613          |
| Little Rock       | AR    | 183,133         |
| Siloam Springs    | AR    | 10,000          |
| Chandler          | AZ    | 176,581         |
| Gilbert           | AZ    | 109,697         |
| Mesa              | AZ    | 396,375         |
| Peoria            | AZ    | 108,364         |
| Phoenix           | AZ    | 1,321,045       |
| Safford           | AZ    | 9,232           |
| Scottsdale        | AZ    | 202,705         |
| Sedona            | AZ    | 10,192          |
| Tempe             | AZ    | 158,625         |
| Tucson            | AZ    | 486,699         |
| Antioch           | CA    | 90,532          |
| Arcadia           | CA    | 53,054          |
| Bakersfield       | CA    | 247,057         |
| Benicia           | CA    | 26,865          |
| Berkeley          | CA    | 102,743         |
| Carlsbad          | CA    | 78,247          |
| Chula Vista       | CA    | 173,556         |
| Claremont         | CA    | 33,998          |
| Concord           | CA    | 121,780         |
| Coronado          | CA    | 24,100          |
| Cypress           | CA    | 46,229          |

| Jurisdiction Name      | State | 2000 Population |
|------------------------|-------|-----------------|
| El Cerrito             | CA    | 23,171          |
| Encinitas              | CA    | 54,014          |
| Fremont                | CA    | 203,413         |
| Garden Grove           | CA    | 165,196         |
| Gilroy                 | CA    | 41,464          |
| Hercules               | CA    | 19,488          |
| Highland               | CA    | 44,605          |
| La Mesa                | CA    | 54,749          |
| Lakewood               | CA    | 79,345          |
| Livermore              | CA    | 73,345          |
| Lompoc                 | CA    | 41,103          |
| Long Beach             | CA    | 461,522         |
| Los Alamitos           | CA    | 11,536          |
| Los Gatos              | CA    | 28,592          |
| Menlo Park             | CA    | 30,785          |
| Monterey               | CA    | 29,674          |
| Mountain View          | CA    | 70,708          |
| Novato                 | CA    | 47,630          |
| Oceanside              | CA    | 161,029         |
| Oxnard                 | CA    | 170,358         |
| Palm Springs           | CA    | 42,807          |
| Palo Alto              | CA    | 58,598          |
| Pasadena               | CA    | 133,936         |
| Pleasanton             | CA    | 63,654          |
| Pomona                 | CA    | 149,473         |
| Poway                  | CA    | 48,044          |
| Redding                | CA    | 80,865          |
| Ridgecrest             | CA    | 24,927          |
| Riverside              | CA    | 255,166         |
| Rosemead               | CA    | 53,505          |
| Sacramento County      | CA    | 1,223,499       |
| San Francisco          | CA    | 776,733         |
| San Jose               | CA    | 894,943         |
| San Luis Obispo County | CA    | 247,900         |
| San Mateo              | CA    | 92,482          |

| Jurisdiction Name             | State  | 2000 Population |
|-------------------------------|--------|-----------------|
| San Ramon                     | CA     | 44,722          |
| Santa Barbara County          | CA     | 399,347         |
| Santa Clara                   | CA     | 102,361         |
| Santa Clarita                 | CA     | 151,088         |
| Santa Monica                  | CA     | 84,084          |
| Santa Rosa                    | CA     | 147,595         |
| Simi Valley                   | CA     | 111,351         |
| Solana Beach                  | CA     | 12,979          |
| South Gate                    | CA     | 96,375          |
| Sunnyvale                     | CA     | 131,760         |
| Temecula                      | CA     | 57,716          |
| Thousand Oaks                 | CA     | 117,005         |
| Torrance                      | CA     | 137,946         |
| Visalia                       | CA     | 91,565          |
| Walnut Creek                  | CA     | 64,296          |
| Yuba City                     | CA     | 36,758          |
| Calgary                       | Canada | 878,866         |
| District of Saanich, Victoria | Canada | 103,654         |
| Kamloops                      | Canada | 77,281          |
| North Vancouver               | Canada | 44,303          |
| Prince Albert                 | Canada | 34,291          |
| Winnipeg                      | Canada | 619,544         |
| Arvada                        | CO     | 102,153         |
| Boulder                       | CO     | 94,673          |
| Boulder County                | CO     | 291,288         |
| Broomfield                    | CO     | 38,272          |
| Castle Rock                   | CO     | 20,224          |
| Denver (City and County)      | CO     | 554,636         |
| Douglas County                | CO     | 175,766         |
| Englewood                     | CO     | 31,727          |
| Fort Collins                  | CO     | 118,652         |
| Fruita                        | CO     | 6,478           |
| Golden                        | CO     | 17,159          |
| Greeley                       | CO     | 76,930          |
| Highlands Ranch               | СО     | 70,931          |

| Jurisdiction Name | State | 2000 Population |
|-------------------|-------|-----------------|
| Jefferson County  | CO    | 527,056         |
| Lafayette         | CO    | 23,197          |
| Lakewood          | CO    | 144,126         |
| Larimer County    | СО    | 251,494         |
| Littleton         | СО    | 40,340          |
| Longmont          | CO    | 71,093          |
| Louisville        | CO    | 18,937          |
| Loveland          | CO    | 50,608          |
| Northglenn        | CO    | 31,575          |
| Parker            | CO    | 23,558          |
| Thornton          | CO    | 82,384          |
| Vail              | CO    | 4,531           |
| Westminster       | CO    | 100,940         |
| Wheat Ridge       | CO    | 32,913          |
| Hartford          | СТ    | 121,578         |
| Manchester        | СТ    | 54,740          |
| New London        | СТ    | 25,671          |
| Vernon            | СТ    | 28,063          |
| West Hartford     | СТ    | 63,589          |
| Wethersfield      | СТ    | 26,271          |
| Dover             | DE    | 32,135          |
| Newark            | DE    | 28,547          |
| Altamonte Springs | FL    | 41,200          |
| Boca Raton        | FL    | 74,764          |
| Bonita Springs    | FL    | 32,797          |
| Bradenton         | FL    | 49,504          |
| Brevard County    | FL    | 476,230         |
| Broward County    | FL    | 1,623,018       |
| Cape Coral        | FL    | 102,286         |
| Clearwater        | FL    | 108,787         |
| Cooper City       | FL    | 27,939          |
| Coral Springs     | FL    | 117,549         |
| Dania Beach       | FL    | 20,061          |
| Deerfield Beach   | FL    | 64,583          |
| Delray Beach      | FL    | 60,020          |

| Jurisdiction Name | State | 2000 Population |
|-------------------|-------|-----------------|
| Duval County      | FL    | 778,879         |
| Fort Lauderdale   | FL    | 152,397         |
| Jacksonville      | FL    | 735,617         |
| Kissimmee         | FL    | 47,814          |
| Melbourne         | FL    | 71,382          |
| Miami             | FL    | 362,470         |
| Miami Beach       | FL    | 87,933          |
| Miami-Dade County | FL    | 2,253,362       |
| Ocoee             | FL    | 24,391          |
| Oldsmar           | FL    | 11,910          |
| Orange County     | FL    | 896,344         |
| Orlando           | FL    | 185,951         |
| Oviedo            | FL    | 26,316          |
| Palm Bay          | FL    | 79,413          |
| Palm Beach County | FL    | 1,131,184       |
| Palm Coast        | FL    | 32,732          |
| Pinellas County   | FL    | 921,482         |
| Pinellas Park     | FL    | 45,658          |
| Port Orange       | FL    | 45,823          |
| Port St. Lucie    | FL    | 88,769          |
| Sarasota          | FL    | 52,715          |
| South Daytona     | FL    | 13,177          |
| St. Petersburg    | FL    | 248,232         |
| Tallahassee       | FL    | 150,624         |
| Titusville        | FL    | 40,670          |
| Walton County     | FL    | 40,601          |
| Atlanta           | GA    | 416,474         |
| Cartersville      | GA    | 15,925          |
| Columbus          | GA    | 185,781         |
| Decatur           | GA    | 18,147          |
| Douglas County    | GA    | 92,174          |
| Macon             | GA    | 97,255          |
| Milledgeville     | GA    | 18,757          |
| Savannah          | GA    | 131,510         |
| Adams County      | IA    | 4,482           |

| Jurisdiction Name | State | 2000 Population |
|-------------------|-------|-----------------|
| Ames              | IA    | 50,731          |
| Ankeny            | IA    | 27,117          |
| Cedar Falls       | IA    | 36,145          |
| Cedar Rapids      | IA    | 120,758         |
| Clarke County     | IA    | 9,133           |
| Des Moines        | IA    | 198,682         |
| Des Moines County | IA    | 42,351          |
| Fort Dodge        | IA    | 25,136          |
| Fort Madison      | IA    | 10,715          |
| ndianola          | IA    | 12,998          |
| owa County        | IA    | 15,671          |
| _ouisa County     | IA    | 12,183          |
| Marion            | IA    | 7,144           |
| Newton            | IA    | 15,579          |
| Polk County       | IA    | 374,601         |
| Jrbandale         | IA    | 29,072          |
| Vest Des Moines   | IA    | 46,403          |
| ewiston           | ID    | 30,904          |
| Moscow            | ID    | 21,291          |
| win Falls         | ID    | 34,469          |
| Addison Village   | IL    | 35,914          |
| Batavia           | IL    | 23,866          |
| Decatur           | IL    | 81,860          |
| DeKalb            | IL    | 39,018          |
| Downers Grove     | IL    | 48,724          |
| Elmhurst          | IL    | 42,762          |
| Evanston          | IL    | 74,239          |
| Highland Park     | IL    | 31,365          |
| Homewood          | IL    | 19,543          |
| Naperville        | IL    | 128,358         |
| D'Fallon          | IL    | 21,910          |
| Park Ridge        | IL    | 37,775          |
| Peoria            | IL    | 112,936         |
| Skokie            | IL    | 63,348          |
| St. Charles       | IL    | 27,896          |

| Jurisdiction Name         | State | 2000 Population |
|---------------------------|-------|-----------------|
| Streamwood                | IL    | 36,407          |
| Urbana                    | IL    | 36,395          |
| Village of Oak Park       | IL    | 52,524          |
| Wilmette                  | IL    | 27,651          |
| Fort Wayne                | IN    | 205,727         |
| Gary                      | IN    | 102,746         |
| Marion County             | IN    | 860,454         |
| Munster                   | IN    | 21,511          |
| Lawrence                  | KS    | 80,098          |
| Merriam                   | KS    | 11,008          |
| Overland Park             | KS    | 149,080         |
| Salina                    | KS    | 45,679          |
| Shawnee                   | KS    | 47,996          |
| Wichita                   | KS    | 344,284         |
| Ashland                   | KY    | 21,981          |
| Bowling Green             | KY    | 49,296          |
| Lexington                 | KY    | 260,512         |
| Jefferson Parish          | LA    | 455,466         |
| Orleans Parish            | LA    | 484,674         |
| Andover                   | MA    | 31,247          |
| Barnstable                | MA    | 47,821          |
| Boston                    | MA    | 589,141         |
| Brookline                 | MA    | 57,107          |
| Worcester                 | MA    | 172,648         |
| Greenbelt                 | MD    | 21,456          |
| Rockville                 | MD    | 47,388          |
| Saco                      | ME    | 16,822          |
| Ann Arbor                 | MI    | 114,024         |
| Battle Creek              | MI    | 53,364          |
| Delhi Township            | MI    | 22,569          |
| Detroit                   | MI    | 951,270         |
| East Lansing              | MI    | 46,525          |
| Grand Rapids              | MI    | 197,800         |
| Kentwood                  | MI    | 45,255          |
| Meridian Charter Township | MI    | 38,987          |

| Jurisdiction Name | State | 2000 Population |
|-------------------|-------|-----------------|
| Muskegon          | MI    | 40,105          |
| Novi              | MI    | 47,386          |
| Port Huron        | MI    | 32,338          |
| Rochester Hills   | MI    | 68,825          |
| Troy              | MI    | 80,959          |
| Blaine            | MN    | 44,942          |
| Burnsville        | MN    | 60,220          |
| Carver County     | MN    | 70,205          |
| Chanhassen        | MN    | 20,321          |
| Dakota County     | MN    | 355,904         |
| Duluth            | MN    | 86,918          |
| Eagan             | MN    | 63,557          |
| Golden Valley     | MN    | 20,281          |
| Grand Forks       | MN    | 231             |
| Mankato           | MN    | 32,427          |
| Maplewood         | MN    | 34,947          |
| Minneapolis       | MN    | 382,618         |
| Minnetonka        | MN    | 51,301          |
| Plymouth          | MN    | 65,894          |
| Polk County       | MN    | 31,369          |
| Richfield         | MN    | 34,439          |
| Roseville         | MN    | 33,690          |
| Scott County      | MN    | 89,498          |
| St. Clair Shores  | MN    | 827             |
| St. Cloud         | MN    | 59,107          |
| St. Paul          | MN    | 287,151         |
| Washington County | MN    | 201,130         |
| Ballwin           | MO    | 31,283          |
| Blue Springs      | MO    | 48,080          |
| Columbia          | MO    | 84,531          |
| Ellisville        | MO    | 9,104           |
| Grandview         | MO    | 24,881          |
| Kansas City       | MO    | 441,545         |
| Kirkwood          | MO    | 27,324          |
| Maryville         | MO    | 10,581          |

#### The City of Farmington Citizen Survey

Jurisdictions in Comparisons

| Jurisdiction Name    | State | 2000 Population |
|----------------------|-------|-----------------|
| Platte City          | MO    | 3,866           |
| Platte County        | MO    | 73,791          |
| Saint Joseph         | MO    | 73,990          |
| Saint Peters         | MO    | 51,381          |
| Springfield          | MO    | 151,580         |
| Biloxi               | MS    | 50,644          |
| Pascagoula           | MS    | 26,200          |
| Starkville           | MS    | 21,869          |
| Bozeman              | MT    | 27,509          |
| Yellowstone County   | MT    | 129,352         |
| Cary                 | NC    | 94,536          |
| Charlotte            | NC    | 540,828         |
| Durham               | NC    | 187,038         |
| Greensboro           | NC    | 223,891         |
| Hickory              | NC    | 37,222          |
| Hudson               | NC    | 3,078           |
| Knightdale           | NC    | 5,958           |
| Rocky Mount          | NC    | 55,893          |
| Wilmington           | NC    | 90,400          |
| Grand Forks          | ND    | 49,321          |
| Kearney              | NE    | 27,431          |
| Dover                | NH    | 26,884          |
| Merrimack            | NH    | 25,119          |
| Salem                | NH    | 28,112          |
| Hackensack           | NJ    | 42,677          |
| Medford              | NJ    | 22,253          |
| Willingboro Township | NJ    | 33,008          |
| Alamogordo           | NM    | 35,582          |
| Albuquerque          | NM    | 448,607         |
| Bloomfield           | NM    | 6,417           |
| Los Alamos County    | NM    | 18,343          |
| Rio Rancho           | NM    | 51,765          |
| Taos                 | NM    | 4,700           |
| Henderson            | NV    | 175,381         |
| North Las Vegas      | NV    | 115,488         |

| <b>Jurisdiction Name</b> | State | 2000 Population |
|--------------------------|-------|-----------------|
| Reno                     | NV    | 180,480         |
| Sparks                   | NV    | 66,346          |
| Washoe County            | NV    | 339,486         |
| Genesee County           | NY    | 60,370          |
| New York City            | NY    | 8,008,278       |
| Rochester                | NY    | 219,773         |
| Rye                      | NY    | 14,955          |
| Watertown                | NY    | 26,705          |
| Akron                    | OH    | 217,074         |
| Cincinnati               | OH    | 331,285         |
| Columbus                 | ОН    | 711,470         |
| Dayton                   | ОН    | 166,179         |
| Dublin                   | ОН    | 31,392          |
| airborn                  | ОН    | 32,052          |
| Huber Heights            | ОН    | 38,212          |
| ludson                   | ОН    | 22,439          |
| ettering                 | ОН    | 57,502          |
| andusky                  | ОН    | 27,844          |
| haker Heights            | ОН    | 29,405          |
| pringfield               | ОН    | 65,358          |
| Vesterville              | ОН    | 35,318          |
| dmond                    | OK    | 68,315          |
| klahoma City             | OK    | 506,132         |
| lbany                    | OR    | 40,852          |
| shland                   | OR    | 19,522          |
| orvallis                 | OR    | 49,322          |
| ugene                    | OR    | 137,893         |
| Gresham                  | OR    | 90,205          |
| ackson County            | OR    | 181,269         |
| ake Oswego               | OR    | 35,278          |
| Iultnomah County         | OR    | 660,486         |
| Portland                 | OR    | 529,121         |
| Springfield              | OR    | 52,864          |
| ower Merion Township     | PA    | 59,850          |
| Manheim                  | PA    | 4,784           |

| Jurisdiction Name     | State | 2000 Population |
|-----------------------|-------|-----------------|
| Philadelphia          | PA    | 1,517,550       |
| State College         | PA    | 38,420          |
| Upper Merion Township | PA    | 28,863          |
| East Providence       | RI    | 48,688          |
| Newport               | RI    | 26,475          |
| Columbia              | SC    | 116,278         |
| Mauldin               | SC    | 15,224          |
| Myrtle Beach          | SC    | 22,759          |
| Pickens County        | SC    | 110,757         |
| Rock Hill             | SC    | 49,765          |
| York County           | SC    | 164,614         |
| Aberdeen              | SD    | 24,658          |
| Cookeville            | TN    | 23,923          |
| Franklin              | TN    | 41,842          |
| Knoxville             | TN    | 173,890         |
| Memphis               | TN    | 650,100         |
| Dak Ridge             | TN    | 27,387          |
| rlington              | TX    | 332,969         |
| Austin                | TX    | 656,562         |
| Bedford               | TX    | 47,152          |
| Carrollton            | TX    | 109,576         |
| College Station       | TX    | 67,890          |
| Corpus Christi        | TX    | 277,454         |
| Dallas                | TX    | 1,188,580       |
| Denton                | TX    | 80,537          |
| DeSoto                | TX    | 37,646          |
| ort Worth             | TX    | 534,694         |
| Garland               | TX    | 215,768         |
| Grand Prairie         | TX    | 127,427         |
| ewisville             | TX    | 77,737          |
| ubbock                | TX    | 199,564         |
| _ufkin                | TX    | 32,709          |
| McAllen               | TX    | 106,414         |
| McKinney              | TX    | 54,369          |
| Missouri City         | TX    | 52,913          |

| Jurisdiction Name     | State | 2000 Population |
|-----------------------|-------|-----------------|
| Mount Pleasant        | TX    | 13,935          |
| Nacogdoches           | TX    | 29,914          |
| Pasadena              | TX    | 141,674         |
| Plano                 | TX    | 222,030         |
| Round Rock            | TX    | 61,136          |
| Sugar Land            | TX    | 63,328          |
| Temple                | TX    | 54,514          |
| /ictoria              | TX    | 60,603          |
| Ogden                 | UT    | 77,226          |
| Washington City       | UT    | 8,186           |
| Vest Valley City      | UT    | 108,896         |
| Albemarle County      | VA    | 79,236          |
| Arlington             | VA    | 189,453         |
| Bedford County        | VA    | 60,371          |
| Blacksburg            | VA    | 39,357          |
| Botetourt County      | VA    | 30,496          |
| Chesapeake            | VA    | 199,184         |
| Chesterfield County   | VA    | 259,903         |
| lampton               | VA    | 146,437         |
| lanover County        | VA    | 86,320          |
| Hopewell              | VA    | 22,354          |
| ames City County      | VA    | 48,102          |
| ynchburg              | VA    | 65,269          |
| lorfolk               | VA    | 234,403         |
| Northampton County    | VA    | 13,093          |
| Prince William County | VA    | 280,813         |
| Richmond              | VA    | 197,790         |
| Roanoke County        | VA    | 85,778          |
| Stafford County       | VA    | 92,446          |
| /irginia Beach        | VA    | 425,257         |
| Villiamsburg          | VA    | 11,998          |
| Chittenden County     | VT    | 146,571         |
| Bellevue              | WA    | 109,569         |
| Bothell               | WA    | 30,150          |
| Kent                  | WA    | 79,524          |

#### The City of Farmington Citizen Survey

Jurisdictions in Comparisons

| Jurisdiction Name     | State | 2000 Population |
|-----------------------|-------|-----------------|
| King County           | WA    | 1,737,034       |
| Kitsap County         | WA    | 231,969         |
| Lynnwood              | WA    | 33,847          |
| Marysville            | WA    | 12,268          |
| Ocean Shores          | WA    | 3,836           |
| Olympia               | WA    | 42,514          |
| Pasco                 | WA    | 32,066          |
| Redmond               | WA    | 45,256          |
| Renton                | WA    | 50,052          |
| Richland              | WA    | 38,708          |
| Seattle               | WA    | 563,374         |
| University Place      | WA    | 29,933          |
| Vancouver             | WA    | 143,560         |
| Walla Walla           | WA    | 29,686          |
| Appleton              | WI    | 70,087          |
| Eau Claire            | WI    | 61,704          |
| Janesville            | WI    | 59,498          |
| Kenosha               | WI    | 90,352          |
| Madison               | WI    | 208,054         |
| Marquette County      | WI    | 15,832          |
| Milton                | WI    | 5,132           |
| Ozaukee County        | WI    | 82,317          |
| Superior              | WI    | 27,368          |
| Village of Brown Deer | WI    | 12,170          |
| Wausau                | WI    | 38,426          |
| Wauwatosa             | WI    | 47,271          |
| Whitewater            | WI    | 13,437          |
| Winnebago County      | WI    | 156,763         |
| Cheyenne              | WY    | 53,011          |
| Gillette              | WY    | 19,646          |
| Laramie               | WY    | 27,204          |

# APPENDIX B: FREQUENTLY ASKED QUESTIONS ABOUT THE CITIZEN SURVEY DATABASE

#### What is in the citizen survey database?

NRC's database includes the results from citizen surveys conducted in about 400 jurisdictions in the United States. These are public opinion polls answered by hundreds of thousands of residents around the country. We have recorded, analyzed and stored responses to thousands of survey questions dealing with resident perceptions about the quality of community life and public trust and residents' report of their use of public facilities. Respondents to these surveys are intended to represent over 50 million Americans.

#### What kinds of questions are included?

Residents' ratings of the quality of virtually every kind of local government service are included – from police, fire and trash haul to animal control, planning and cemeteries. Many dimensions of quality of life are included such as feeling of safety and opportunities for dining, recreation and shopping as well as ratings of the overall quality of community life and community as a place to raise children and retire.

#### What is so unique about National Research Center's Citizen Survey database?

It is the only database of its size that contains the people's perceptions about government service delivery and quality of life. For example, others use government statistics about crime to deduce the quality of police services or speed of pot hole repair to draw conclusions about the quality of street maintenance. Only National Research Center's database adds the opinion of service recipients themselves to the service quality equation. We believe that conclusions about service or community quality are made prematurely if opinions of the community's residents themselves are missing.

#### What is the database used for?

Benchmarking. Our clients use the comparative information in the database to help interpret their own citizen survey results, to create or revise community plans, to evaluate the success of policy or budget decisions, to measure local government performance. We don't know what is small or tall without comparing. Taking the pulse of the community has little meaning without knowing what pulse rate is too high and what is too low. So many surveys of service satisfaction turn up at least "good" citizen evaluations that we need to know how others rate their services to understand if "good" is good enough. Furthermore, in the absence of national or peer community comparisons, a jurisdiction is left with comparing its fire protection rating to its street maintenance rating. That comparison is unfair. Streets always lose to fire. We need to

ask more important and harder questions. We need to know how our residents' ratings of fire service compare to opinions about fire service in other communities.

### So what if we find that our public opinions are better or – for that matter – worse than opinions in other communities? What does it mean?

A police department that provides the fastest and most efficient service—one that closes most of its cases, solves most of its crimes and keeps the crime rate low—still has a problem to fix if its clients believe services are not very good compared to ratings received by objectively "worse" departments.

National Research Center's database can help that police department – or any city department – to understand how well citizens think it is doing. Without the comparative data from National Research Center's database, it would be like bowling in a tournament without knowing what the other teams are scoring. We recommend that citizen opinion be used in conjunction with other sources of data to help managers know how to respond to comparative results.

### Aren't comparisons of questions from different surveys like comparing apples and oranges?

It is true that you can't simply take a given result from one survey and compare it to the result from a different survey. National Research Center, Inc. principals have pioneered and reported their methods for converting all survey responses to the same scale. Because scales responses will differ among types of survey questions, National Research Center, Inc. statisticians have developed statistical algorithms, which adjust question results based on many characteristics of the question, its scale and the survey methods. All results are then converted to the PTM (percent to maximum) scale with a minimum score of 0 (equaling the lowest possible rating) to a maximum score of 100 (equaling the highest possible rating). We then can provide a norm that not only controls for question differences, but also controls for differences in types of survey methods. This way we put all questions on the same scale and a norm can be offered for communities of given sizes or in various regions.

#### How can managers trust the comparability of results?

Principals of National Research Center, Inc. have submitted their work to peer reviewed scholarly journals where its publication fully describes the rigor of our methods and the quality of our findings. We have published articles in Public Administration Review, Journal of Policy Analysis and Management and Governing, and we wrote a book, Citizen Surveys: How to do them, how to use them, what they mean, that describes in detail how survey responses can be adjusted to provide fair comparisons for ratings among many jurisdictions. Our work on calculating national norms for resident opinions about service delivery and quality of life won the Samuel C. May award for research excellence from the Western Governmental Research Association.